# Admiral Group plc Results for the 6 months ended 30 June 2007 4 September 2007

Admiral Group plc ("Admiral" or "the Group") today announces a strong interim result with a profit before tax of £86.3 million for the six months to 30 June 2007, an increase of 26% over the same period in 2006. Group turnover, comprising total premiums written, gross other income and investment income, rose 16% to £417.8 million.

#### H1 2007 Highlights

- □ Profit before tax up 26% at £86.3 million (H1 2006: £68.7 million)
- □ Total interim dividend of 20.6p, up 70% (H1 2006: 12.1p)
- ☐ Group turnover up 16% at £417.8 million (H1 2006: £359.2 million)
- □ Vehicle count up 16% to 1.4 million (H1 2006: 1.2 million)
- □ Profit from ancillary products and services up 15% to £37.7m (H1 2006: £32.9 million)
- □ Confused.com made a profit of £19.7 million (H2 2006: £14.3 million)
- □ Employee Share Scheme approximately £3m worth of free shares will be shared amongst 2,000 staff based on the H1 2007 result

Copies of this statement will be sent to all shareholders and will be available from the registered office.

# **Comment from Henry Engelhardt, Chief Executive**

"We are very pleased to again announce record results for the first half of 2007. Profits have increased by 26% to £86.3 million and customer numbers have increased by 16% to 1.4 million.

"The UK car insurance market continues to prove challenging, and we are delighted to have once again increased both underwriting and ancillary profits whilst substantially growing the number of vehicles insured.

"As a result of continuing growth in the market for car insurance price comparison, Confused.com enjoyed growth in volumes and revenue in the first half 2007 with profits of £19.7m, compared to £14.3m in H2 2006. However, previously we have said that there will be more competition in this sector. Some of this competition went live during the first part of 2007 and more competitors are on their way. We will work hard to defend our leadership position in this growing market.

"Balumba.es, our Spanish car insurer, has made a strong start and we are encouraged by the level of traffic it has attracted to its internet site in the first few months of trading. As we reported last time, our new German car insurer, AdmiralDirekt.de, will be launching in late 2007 or early 2008. We are also pleased to announce our plans for the Group's next European venture to launch in Italy in 2008."

#### **Comment from Alastair Lyons, Chairman**

"The Group has continued to grow profits and generate cash, and we are very pleased to be able to declare an interim dividend that is 70% higher than the same payment last year.

"In accordance with our policy of distributing surplus cash to shareholders we propose a further special dividend of 10.3p per share in addition to a 10.3p per share normal dividend based on 45% of after-tax profits. Our policy remains only to retain within the business what funds we need to provide a prudent contingency and support our plans for growth.

"We're especially delighted that the Group's fine performance in H1 2007 will mean every member of staff who has been with us in the first six months of the year will get free shares in the Group - worth around £3m in total.

"Since going public in September 2004 Admiral has declared dividends on six occasions amounting in total to £236m or 91p per share."

#### **Comment from David Stevens, Chief Operating Officer**

"Admiral Group raised rates on average by 5% in the year ending 30 June 2007. Based on our own conversion data this would appear to be in line with the market for this period. Since the end of June we have implemented further, moderate rate increases.

"Whether the rate of premium increases continues at this level, which is roughly equivalent to claims inflation, or whether it accelerates into 2008 will depend heavily on the underlying profitability of the market. The headline combined ratio for private motor in 2006 was 104%, which implies an adequate return on capital once investment income and ancillary revenues are taken into account. However, this result was flattered by a significant reserve release of 8.4%, which puts the run rate for the year 2006 in excess of 110%, which does not provide an adequate return on capital.

"I believe that the current level of reserve releases for the market is not sustainable in the long-term and that as these releases are expended it will put more pressure on individual insurers to accelerate increases.

"Admiral has continued to grow within this difficult environment and maintain a sizeable combined ratio advantage over the market average. It would be our intention to use this economic advantage to continue to offer consumers excellent prices which allows us to grow while continuing to provide attractive returns to our shareholders."

#### Financial review

#### Key financial highlights

Pre-tax profit rose sharply in the first half of 2007 – up 26% to £86.3m from £68.7m in the same period last year. Earnings per share showed similar growth - up 24% to 23.0p from 18.5p.

The results of the four key elements of the Group's business were as follows:

	6 months e	Year ended:	
	June Jur		December
	2007	2006	2006
	£000	£000	£000
Underwriting profit	14,685	13,474	28,351
Profit commissions	9,355	9,639	19,926
Ancillary and other net income	42,511	36,846	75,985
Confused.com profit	19,702	8,747	23,080
Pre-tax profit	86,253	68,706	147,342

The Group achieved an increase in the underwriting result whilst growing market share across all businesses. The total number of vehicles insured rose 16% to 1.4m. This growth is encouraging at a difficult time for the UK market and demonstrates the ability of the business to grow share at all stages of the cycle.

The share of profits arising from non-underwriting sources rose again – up to around 72% of profit from 66% in H1 2006. A 125% increase in Confused.com's profits contributed significantly to this ratio, as did continuing growth in income from ancillary products.

Turnover, which measures the combined size of the Group's activities, grew significantly (16%) in the first half of the year compared to H1 2006:

	6 months e	Year ended:	
	June June		December
	2007	2006	2006
	£000	£000	£000
Total premium written	324,607	293,998	566,608
Other revenue	85,824	61,470	131,621
Net investment return	7,320	3,736	9,925
Group turnover	417,751	359,204	708,154

Fastest growth again came in the other revenue line, which predominantly reflects ancillary and Confused.com revenue. Total premium written increased by over 10%, whilst net investment return almost doubled compared to the same period last year.

#### **Underwriting**

### Underwriting arrangements

During 2007 the Group retains 22.5% (2006: 25%) of UK motor underwriting on a net basis (60% co-insured with Great Lakes – a UK subsidiary of Munich Re; 17.5% ceded to two reinsurers – Swiss Re, 10.0% and Partner Re, 7.5%).

The Group also retains 35% of the risks generated by Balumba.es – its Spanish motor insurer, with 65% being reinsured by Munich Re under a long term treaty. The Group has also entered into further arrangements for Munich Re to underwrite 65% of the motor premiums arising from our new German business to be launched later this year or early next.

#### Underwriting results

Total premiums grew by 10% to £324.6m from £294.0m. The number of private cars insured by the Group rose 16% to 1.35m from 1.17m (higher than the growth in premium due to mix effects). Balumba had 16,600 customers at 30 June 2007, having started trading on 31 October last year.

Premium rate increases of around 5% have been implemented in the UK motor business since 30 June 2006. Conversion rates have remained relatively static over the period, indicating that premiums have probably risen in the market as a whole at roughly the same pace.

Quote volumes in UK motor rose substantially – up 48% to 11.2m from 7.6m. This primarily reflects the continuing development of price comparison sites as a distribution channel (over 80% of our UK quotes were provided through aggregators).

Net insurance premium revenue (net earned premium) decreased slightly compared to the first half of 2006 - £71.6m, down from £74.9m. This reflects the 2.5% reduction in UK underwriting retention.

The reported loss ratio increased by one point to 73%. The Group's approach to reserving has remained consistent, and as a result, reserve releases continued to contribute positively to the result – rising to £12.3m from £9.8m. Releases positively impacted the reported loss ratio by over 17 percentage points (H1 2006: 13 points).

The UK motor expense ratio increased to 15.8% from 14.7%, and when Balumba's result is included, the Group ratio is 16.6%. The expense ratio is reconciled to the figures included in the income statement in note 7 below, whilst the underwriting result is reconciled later in this review (along with the reported loss ratio).

The Group combined ratio increased by 2.7 percentage points, to 89.7% from 87.0%.

Increased investment return more than offset this increase, and as a result the Group underwriting result increased by around 9%, to £14.7m from £13.5m.

#### **Profit commission**

Total profit commission recognised (co-insurance and reinsurance) decreased marginally to £9.4m from £9.6m. The comparative period does however include £2.0m relating to earlier year contracts with Hibernian Re (£0.5m has been recognised in the first half of 2007 relating to this contract).

Excluding the Hibernian amounts, the total increased to £8.9m from £7.6m, resulting from continued positive development of prior year claims reserves.

#### Ancillary and other net income

	6 months e	Year ended:	
	June June		December
	2007	2006	2006
	£000	£000	£000
Ancillary profit	37,743	32,929	67,022
Interest income	3,999	2,066	4,539
Instalment income	2,678	2,459	5,676
Gladiator Commercial profit	979	979	2,025
Other expenses and share			
scheme costs	(2,888)	(1,587)	(3,277)
Ancillary and other net income	42,511	36,846	75,985

Net contribution from ancillary products and services rose almost 15% to £37.7m from £32.9m. This is broadly in line with overall insured vehicle growth. Average gross UK income per average active vehicle moved marginally lower to £68 from £69 in the same period last year.

#### Confused.com

	6 months	Year ended:	
	June June		December
	2007	2006	2006
	£000	£000	£000
Confused.com operating profit	19,702	8,747	23,080

Confused enjoyed significant growth in quotes and income in the first half of the year, contributing to an increase in operating profit of over 125% to almost £20m.

Total quotes in the first half of 2007 were 7.1m (6.1m motor, 1.0m other), up from 4.1m (3.8m motor) in the first half of 2006. Gross revenue rose around 116% to £34.3m (£29.4m motor) from £15.8m (£13.8m motor) in H1 2006.

Confused also increased its share of home and travel insurance price comparison by improving market coverage and price competitiveness. Revenue growth has also been achieved in a number of other general insurance areas including, for example, van and motorbike insurance.

#### Earnings per share (EPS)

Earnings per share rose 24% to 23.0p from 18.5p – slightly behind the growth in pre-tax profit due to issues of shares to the trusts involved in administering the staff share schemes (see note 21).

#### **Taxation**

The total taxation charge reported in the income statement is £26.0m (H1 2006: £20.6m), representing 30.2% (H1 2006: 30.0%) of pre-tax profit.

#### Investments, cash and investment return

Total financial investments and cash at 30 June were £460.6m, up 13% from £408.4m twelve months earlier. This movement is after distributions to shareholders of almost £94m in the twelve month period since 30 June 2006 (£64m paid out in the twelve months leading up to that date).

As reported in the 2006 full year results, the Group changed investment strategy in the latter part of 2006, moving away from fixed income mandates and into money market funds. The results of this change have been very positive for investment income, with net return almost doubling in H1 2007 compared to the same period last year. Total investment and interest income rose by 95% to £11.3m from £5.8m.

#### **Dividends**

There has been no change in dividend policy, which is based on the principle of returning excess cash to shareholders. The Directors expect to make a normal distribution of 45% of post-tax profits each half-year, and will regularly review the Group's available resources to determine whether it is appropriate for the Company to pay further special dividends.

The Directors have declared an interim dividend for H1 2007 of 20.6p, which is made up of 10.3p per share normal payment and 10.3p special element based on the Group's resources at 30 June.

This distribution is 70% higher than the interim payment declared in 2006.

The dividend will be paid on Wednesday 17 October. The ex-dividend date is 19 September, the record date 21 September.

# Reconciliation of underwriting profit

	6 months 6	Year ended:	
	June	June	December
	2007	2006	2006
	£000	£000	£000
Net insurance premium revenue	71,647	74,863	144,955
Net insurance claims	(54,191)	(55,600)	(107,145)
Net expenses related to			
insurance contracts	(10,091)	(9,525)	(19,384)
Investment return (see note 6)	7,320	3,736	9,925
Underwriting profit _	14,685	13,474	28,351

# Reconciliation of loss ratios reported

	6 months e	ended:	Year ended:
	June	June	December
	2007	2006	2006
	£000	£000	£000
Net insurance claims	54,191	55,600	107,145
Deduct: claims handling costs	(1,801)	(1,470)	(3,538)
Adjusted net insurance claims	52,390	54,130	103,607
Net premium revenue	71,647	74,863	144,955
Loss ratio	73.1%	72.3%	71.5%

### **Consolidated income statement**

	Note	6 30 June 2007 £000	months ended 30 June 2006 £000	Year ended 31 December 2006 £000
Insurance premium revenue Insurance premium ceded to reinsurers Net insurance premium revenue	3 3 _	108,983 (37,336) <b>71,647</b>	92,614 (17,751) <b>74,863</b>	188,288 (43,333) <b>144,955</b>
Other revenue Profit commission Investment and interest income	4 5 6	85,824 9,355 11,319	61,470 9,639 5,802	131,621 19,926 14,464
Net revenue		178,145	151,774	310,966
Insurance claims and claims handling expenses Insurance claims and claims handling expenses recovered from reinsurers Net insurance claims	_	(85,186) 30,995 <b>(54,191)</b>	(70,029) 14,429 <b>(55,600)</b>	(136,472) 29,327 (107,145)
Expenses Share scheme charges Total expenses	7 21 _	(36,033) (1,455) <b>(91,679)</b>	(26,405) (420) <b>(82,425)</b>	(54,528) (933) <b>(162,606)</b>
Operating profit		86,466	69,349	148,360
Finance charges	8 _	(213)	(643)	(1,018)
Profit before tax		86,253	68,706	147,342
Taxation expense	9 _	(26,033)	(20,613)	(43,620)
Profit after tax attributable to equity holders of the Company	_	60,220	48,093	103,722
Earnings per share: Basic	10 _	23.0p	18.5p	39.8p
Diluted	10	23.0p	18.4p	39.8p
Dividends paid (total) Dividends paid (per share)	11 11	62,412 24.0p	38,666 14.9p	70,104 27.0p

### **Consolidated balance sheet**

ASSETS  Property plant and equipment	Note	30 June 2007 £000	As at: 30 June 2006 £000	31 December 2006 £000
Property, plant and equipment Intangible assets Financial assets Reinsurance assets Deferred income tax Trade and other receivables	12 13 14 15 19 16 17	7,165 67,638 470,065 108,511 354 20,578	6,741 66,192 415,354 68,660 - 11,749	7,448 66,757 395,938 74,689 - 16,931
Cash and cash equivalents  Total assets		144,792 <b>819,103</b>	129,449 <b>698,145</b>	191,242 <b>753,005</b>
	_	,		,
EQUITY				
Share capital Share premium account Retained earnings Other reserves	21 22 22 22	262 13,145 206,190 (10)	261 13,145 178,617 17	261 13,145 205,682 (33)
Total equity	_	219,587	192,040	219,055
LIABILITIES				
Insurance contracts Deferred income tax Trade and other payables Current tax liabilities	15 19 20	337,833 - 234,474 27,209	281,688 904 200,250 23,263	294,425 981 215,137 23,407
Total liabilities		599,516	506,105	533,950
Total equity and total liabilities	<u></u>	819,103	698,145	753,005

# Consolidated statement of recognised income and expense

	6 mor 30 June 2007 £000	aths ended 30 June 2006 £000	Year ended 31 December 2006 £000
Exchange differences on translation of foreign operations	23	-	(50)
Net expense recognised directly in equity	23	-	(50)
Profit for the period	60,220	48,093	103,722
Total recognised income and expense for the period	60,243	48,093	103,672

Consolidated cash flow statement				
		6 m	nonths ended	Year ended
		30 June	30 June	31 December
		2007	2006	2006
	Note	£000	£000	£000
Profit after tax		60,220	48,093	103,722
Adjustments for non-cash items:				
- Depreciation		1,589	1,092	2,489
- Amortisation of software		216	234	446
<ul> <li>Unrealised (gains) / losses on investments</li> </ul>		(787)	893	(624)
- Share scheme charge		2,542	1,200	2,667
Loss on disposal of property, plant and				
equipment and software		18	-	151
Change in gross insurance contract liabilities		43,408	27,558	40,295
Change in reinsurance assets		(33,822)	(14,494)	(20,523)
Change in trade and other receivables,				
including from policyholders		(20,356)	(15,760)	(23,150)
Change in trade and other payables, including				
tax and social security		20,054	17,918	33,652
Interest expense		213	643	1,018
Taxation expense	-	26,033	20,613	43,620
Cash flows from operating activities, before				
movements in investments		99,328	87,990	183,763
Net cash flow into investments held at fair value		(57,394)	(23,937)	(1,073)
Cash flows from operating activities, net of	-			
movements in investments		41,934	64,053	182,690
Interest payments		(213)	(643)	(1,018)
Taxation payments		(23,407)	(19,551)	(40,931)
Net cash flow from operating activities		18,314	43,859	140,741
Cash flows from investing activities:				
Purchases of property, plant and equipment		(4 GEQ)	(2.202)	(6.046)
and software	-	(1,658)	(3,293)	(6,046)
Net cash used in investing activities		(1,658)	(3,293)	(6,046)
Cash flows from financing activities:				
Repayments of borrowings		_	(22,000)	(22,000)
Capital element of new finance leases		_	1,789	(1,451)
Repayment of finance lease liabilities		(717)	(2,392)	(1,401)
Equity dividends paid		(62,412)	(38,666)	(70,104)
Equity dividends paid	_	(02,412)	(30,000)	(70,104)
Net cash used in financing activities		(63,129)	(61,269)	(93,555)
Net (decrease) / increase in cash and cash				
equivalents		(46,473)	(20,703)	41,140
Cash and cash equivalents at 1 January		191,242	150,152	150,152
Effects of changes in foreign exchange rates	_	23	-	(50)
Cash and cash equivalents at end of period	17	144,792	129,449	191,242
Justi and cash equivalents at end of period	17_	177,134	123,443	131,242

#### Notes to the interim financial statements

### 1. General information and basis of preparation

Admiral Group plc is a Company incorporated in England and Wales. Its registered office is at Capital Tower, Greyfriars Road, Cardiff CF10 3AZ and its shares are listed on the London Stock Exchange.

The interim financial statements comprise the results and balances of the Company and its subsidiaries (the Group) for the two six month periods ended 30 June 2006 and 2007 and the year ended 31 December 2006. The consolidated results have been prepared using applicable International Financial Reporting Standards (IFRS) endorsed by the European Union. The financial statements of the Company's subsidiaries are consolidated in the Group financial statements. The Company controls 100% of the voting share capital of all its subsidiaries. In accordance with IAS 24, transactions or balances between Group companies that have been eliminated on consolidation are not reported as related party transactions.

The comparative figures for the financial year ended 31 December 2006 are not the Group's Report and Accounts for that financial year, but are derived therefrom. Those accounts have been reported on by the Company's auditors and delivered to the Registrar of Companies. The report of the auditors was unqualified and did not include any reference to any matters to which the auditors drew attention by way of emphasis without qualifying their report and did not contain a statement under section 237(2) or (3) of the Companies Act 1985.

The interim financial information has been prepared applying the accounting policies and presentation that were applied in the preparation of the company's published consolidated financial statements for the year ended 31 December 2006

#### Significant estimates

#### Estimation techniques used in calculation of claims provisions:

Estimation techniques are used in the calculation of the provisions for claims outstanding, which represents a projection of the ultimate cost of settling claims that have occurred prior to the balance sheet date and remain unsettled at the balance sheet date.

The key area where these techniques are used relates to the ultimate cost of reported claims. A secondary area relates to the emergence of claims that occurred prior to the balance sheet date, but had not been reported at that date.

The estimates of the ultimate cost of reported claims are based on the setting of claim provisions on a case-by-case basis, for all but the simplest of claims.

The sum of these provisions are compared with projected ultimate costs using a variety of different projection techniques (including incurred and paid chain ladder and an average cost of claim approach) to allow an actuarial assessment of their likely accuracy and to include allowance for unreported claims.

The most significant sensitivity in the use of the projection techniques arises from any future step change in claims costs, which would cause future claim cost inflation to deviate from historic trends. This is most likely to arise from a change in the regulatory or judicial regime that leads to an increase in awards or legal costs for bodily injury claims that is significantly above or below the historical trend.

The claims provisions are subject to independent review by the Group's actuarial advisors.

#### 2. Segment reporting

Revenue and results for the six month periods ended 30 June 2006 and 30 June 2007, along with the twelve months to 31 December 2006, split by business segment are shown below. Consolidation adjustments represent the elimination of inter – segment trading, specifically interest charged on inter- company loans.

The Directors consider there to be two business segments. These are private motor insurance and insurance broking (Confused.com and Gladiator Commercial).

			3	0 June 2007
	Private motor	Insurance	Consolidation	
	insurance £000	broking £000	adjustment £000	Group £000
Net revenue	140,258	37,887	-	178,145
Profit after tax	45,434	14,786	-	60,220
Other segment items :				
Depreciation Amortisation	1,486 3,622	103		1,589 3,622
			3	0 June 2006
	Private motor	Insurance	Consolidation	
	insurance £000	broking £000	adjustment	Group
	2000	2000	£000	£000
Net revenue	132,905	18,869	£000 -	£000 151,774
Net revenue Profit after tax			£000 - -	
	132,905	18,869	£000 - -	151,774
Profit after tax	132,905	18,869	£000 - - -	151,774

			31	December 2006
	Private motor insurance £000	Insurance broking £000	Consolidation adjustme	ent Group
Net revenue	266,168	45,069	(27	71) 310,966
Profit after tax	85,699	18,023		- 103,722
Other segment items :				
Depreciation Amortisation	2,366 6,508	123		- 2,489 - 6,508
3. Net insurance premium reve	nue	30 June 2007 £000	30 June 2006 £000	31 December 2006 £000
Total motor insurance premiums before co insurance	- 	324,607	293,998	566,608
Group gross premiums written after co-inst Outwards reinsurance premiums	urance	132,517 (59,691)	102,899 (29,966)	196,378 (57,731)
Net insurance premiums written		72,826	72,933	138,647
Change in gross unearned premium provis Change in reinsurers' share of unearned p		(23,534)	(10,285)	(8,090)
provision		22,355	12,215	14,398
Net insurance premium revenue		71,647	74,863	144,955

The Group's share of the UK and Spanish private motor insurance business was underwritten by Admiral Insurance (Gibraltar) Limited (AIGL) and Admiral Insurance Company Limited (AICL). All contracts are short-term in duration, lasting for 10 or 12 months.

#### 4. Other revenue

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	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Ancillary revenue	45,259	40,141	81,527
Revenue from Confused.com	34,259	15,840	38,517
Instalment income earned	2,678	2,459	5,676
Revenue from Gladiator	3,628	3,030	5,901
Total other revenue	85,824	61,470	131,621

Ancillary revenue primarily constitutes income from sales of insurance products that complement the motor policy, but which are underwritten by external parties.

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5. Profit commission			
	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Total profit commission	9,355	9,639	19,926
6. Investment and interest income			
	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Not Consider a first on	7.000	0.700	0.005
Net investment return	7,320	3,736	9,925
Interest receivable	3,999	2,066	4,539
Total investment and interest income	11,319	5,802	14,464

# 7. Expenses

		30 Ju	ne 2007		30	June 2006
	Insurance	Other	Total	Insurance	Other	Total
	contracts £000	£000	£000	contracts £000	£000	£000
Acquisition of insurance contracts Administration and	3,877	-	3,877	3,476	-	3,476
marketing costs	6,214	25,942	32,156	6,049	16,880	22,929
Sub-total	10,091	25,942	36,033	9,525	16,880	26,405
Share scheme charges	_	1,455	1,455		420	420
Total expenses	10,091	27,397	37,488	9,525	17,300	26,825

		31 Decen	nber 2006
	Insurance	Other	Total
	contracts £000	£000	£000
Acquisition of insurance contracts Administration and marketing costs	7,375 12,009	- 35,144	7,375 47,153
Sub-total	19,384	35,144	54,528
Share scheme charges		933	933
Total expenses	19,384	36,077	55,461

The £6,214,000 (H1 2006: £6,049,000; Full year: £12,009,000) administration and marketing costs allocated to insurance contracts is principally made up of salary costs.

# Analysis of other administration and marketing costs:

	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Ancillary sales expenses	7,516	7,212	14,505
Confused.com operating expenses	14,557	7,093	15,437
Gladiator operating expenses	2,649	2,051	3,876
Central overheads	1,220	524	1,326
Total	25,942	16,880	35,144

# Reconciliation of expenses related to insurance contracts to reported expense ratio:

	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Insurance contract expenses from above Add: claims handling expenses	10,091	9,525	19,384
	1,801	1,470	3,538
Adjusted expenses	11,892	10,995	22,922
Net insurance premium revenue	71,647	74,863	144,955
Reported expense ratio	16.6%	14.7%	15.8%

8. Finance charges			
	. 30	. 30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Term loan interest	-	150	166
Finance lease interest	197	378	481
Letter of credit charges	16	115	221
Other	-	-	150
Total finance charges	213	643	1,018
9. Taxation			
o. Idadioii	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
UK Corporation tax	04.050	00.050	45.400
Current charge at 30%	24,856	23,259	45,430
Over provision relating to prior periods – corporation tax	-	-	(648)
Current tax charge	24,856	23,259	44,782
Deferred tax			
Current period deferred taxation movement	1,177	(2,646)	(1,249)
Under provision relating to prior periods – deferred			
tax	-	-	87
Total tax charge per income statement	26,033	20,613	43,620
Total tax charge per income statement	20,033	20,013	43,020
Factors affecting the tax charge are:			
	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Profit before taxation	86,253	68,706	147,342
Corporation tax thereon at 30%	25,876	20,613	44,203
Adjustments in respect of prior year insurance			
technical provisions  Expenses and provisions not deductible for tax	-	-	17
purposes	-	_	114
Other timing differences	157	_	(153)
Adjustments relating to prior periods	-	-	(561)
Tax charge for the period as above	26,033	20,613	43,620
rax charge for the period as above	20,000	20,013	73,020

10. Earnings per share			
	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Profit for the period after taxation	60,220	48,093	103,722
Weighted average number of shares – basic	261,369,556	260,257,778	260,632,740
Earnings per share – basic	23.0p	18.5p	39.8p
Weighted average number of shares – diluted	261,709,556	260,698,278	260,906,740
Earnings per share – diluted	23.0p	18.4p	39.8p
11. Dividends			
Dividends were declared and paid as follows:			
Dividends were decidred and paid as follows.	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
March 2006 (14.9p per share, paid May 2006)	-	38,666	38,666
September 2006 (12.1p per share, paid October		,	,
2006)	-	-	31,438
March 2007 (24.0p per share, paid May 2007)	62,412		<u> </u>
Total dividends	62,412	38,666	70,104

The dividends declared in March 2006 and March 2007 represent the final dividends paid in respect of the 2005 and 2006 financial years (September 2006 - interim payment for 2006).

# 12. Property, plant and equipment

Cost	Improvements to short leasehold buildings £000	Computer equipment £000	Office equipment	Furniture and fittings	Motor vehicles	Total
Cost At 1 January 2006 Additions Disposals	680 808 -	9,534 902 (5)	2,623 1,151 -	1,372 336 -	12 - -	14,221 3,197 (5)
At 30 June 2006	1,488	10,431	3,774	1,708	12	17,413
Depreciation At 1 January 2006 Charge for the year Disposals	428 34 -	5,603 869 (5)	2,320 138	1,230 49 -	4 2 -	9,585 1,092 (5)
At 30 June 2006	462	6,467	2,458	1,279	6	10,672
Net book amount At 30 June 2006	1,026	3,964	1,316	429	6	6,741
Cost At 1 January 2006 Additions Disposals	680 1,655 (2)	9,534 1,672 (15)	2,623 1,684 (138)	1,372 441 (1)	12 - -	14,221 5,452 (156)
At 31 December 2006 _	2,333	11,191	4,169	1,812	12	19,517
Depreciation At 1 January 2006 Charge for the year Disposals	428 220	5,603 1,750 (5)	2,320 396	1,230 120 -	4 3 -	9,585 2,489 (5)
At 31 December 2006 _	648	7,348	2,716	1,350	7	12,069
Net book amount At 31 December 2006	1,685	3,843	1,453	462	5	7,448
Cost At 1 January 2007 Additions Disposals	2,333 267 -	11,191 675 (6)	4,169 262 (2)	1,812 108 (3)	12 12 (12)	19,517 1,324 (23)
At 30 June 2007	2,600	11,860	4,429	1,917	12	20,818
Depreciation At 1 January 2007 Charge for the year Disposals	648 283	7,348 938 (2)	2,716 281 (1)	1,350 84 (1)	7 3 (1)	12,069 1,589 (5)
At 30 June 2007	931	8,284	2,996	1,433	9	13,653
Net book amount At 30 June 2007	1,669	3,576	1,433	484	3	7,165

The net book value of assets held	under finance	leases is as fo	ollows:	
		30	30	31
		June	June	December
		2007	2006	2006
		£000	£000	£000
Computer equipment		2,575	3,510	2,996
Office equipment		-	271	-
	_	2,575	3,781	2,996
13. Intangible assets		5 ( )	0.4	
	Goodwill	Deferred acquisition	Software	Total
		costs		
	£000	£000	£000	£000
Carrying amount:				
At 1 January 2006	62,354	3,328	808	66,490
Additions	-	3,307	96	3,403
Amortisation charge	-	(3,467)	(234)	(3,701)
At 30 June 2006	62,354	3,168	670	66,192
At 1 January 2006	62,354	3,328	808	66,490
Additions	_	6,179	596	6,775
Amortisation charge	_	(6,062)	(446)	(6,508)
_	00.054		` ` `	
At 31 December 2006	62,354	3,445	958	66,757
Additions	-	4,169	334	4,503
Amortisation charge		(3,406)	(216)	(3,622)
At 30 June 2007	62,354	4,208	1,076	67,638
14. Financial assets				
The Group's financial access can be	ne analysed or	e followe:		
The Group's financial assets can be	oc analyseu as	30	30	31
		June	June	December
		2007	2006	2006
		£000	£000	£000
Investments held at fair value		315,815	278,981	257,634
Receivables – amounts owed by policy	holders _	154,250	136,373	138,304
Total financial assets		470,065	415,354	395,938

All receivables from policyholders are due with	nin 12 months of	the balance	sheet date.		
Analysis of investments held at fair value:					
•	30	30	31		
	June	June	December		
	2007	2006	2006		
	£000	£000	£000		
Money market funds	315,815	_	257,634		
Fixed income securities:			,		
Government bonds	-	114,059	-		
Other listed securities	-	151,475	-		
Variable interest securities:					
Other listed securities		13,447			
	315,815	278,981	257,634		
		·			
15. Reinsurance assets and insurance contract liabilities					
10. Remodrance assets and modrance contract habilities					
A) Analysis of recognised amounts:					
	30	30	31		
	June	June	December		
	2007	2006	2006		
	£000	£000	£000		
Gross:					
Claims outstanding	222,306	187,490	202,421		
Unearned premium provision	115,527	94,198	92,004		
Total gross insurance liabilities	337,833	281,688	294,425		
Recoverable from reinsurers:					
Claims outstanding	59,199	43,865	47,710		
Unearned premium provision	49,312	24,795	26,979		
Total reinsurers' share of insurance liabilities	108,511	68,660	74,689		
Net:					
Claims outstanding	163,107	143,625	154,711		
Unearned premium provision	66,215	69,403	65,025		
Total insurance liabilities – net	229,322	213,028	219,736		
i otal modifico nabilitico. Hot	220,022	210,020	210,700		

#### B) Analysis of net claims reserve releases:

The following table analyses the impact of movements in prior year claims provisions, in terms of their net value, and their impact on the reported loss ratio. This data is presented on an underwriting year basis.

Underwriting year:			30 June 2006 £000	Six mont 31 December 2006 £000	ths ended 30 June 2007 £000
2000 2001 2002 2003 2004 2005 2006			370 692 1,937 2,311 4,091 437	740 1,187 323 2,773 3,857 2,186	494 646 1,386 4,675 5,096
Total net release			9,838	11,066	12,297
Net premium revenue Release as % of net premium revenue			74,863 13.1%	70,092 15.8%	71,647 17.2%
Underwriting year:	2002 £000	Financial ye 2003 £000	ear ended 3 2004 £000		2006 £000
2000 2001 2002 2003 2004 2005	6,188 2,490 - - -	5,176 7,938 2,975	1,480 2,967 3,229 1,513	5,043 5,166	1,110 1,879 2,260 5,084 7,948 2,623
Total net release	8,678	16,089	9,189	17,277	20,904
Net premium revenue Release as % of net premium revenue	81,336 10.7%	79,327 20.3%	107,501 8.5%	139,454 12.4%	144,955 14.4%

# C) Reconciliation of movement in net claims reserve:

	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Net claims reserve at start of period	154,711	128,631	128,631
Net claims incurred Net claims paid	54,188	54,130	103,607
	(45,792)	(39,136)	(77,527)
Net claims reserve at end of period	163,107	143,625	154,711

#### D) Reconciliation of movement in net unearned premium provision: 30 30 31 June June December 2007 2006 2006 £000 £000 £000 Net unearned premium provision at start of period 65,025 71,333 71,333 Written in the period 72,826 73,499 138,647 Earned in the period (144,955)(71,636)(75,429)Net unearned premium provision at end of period 66,215 69,403 65,025 16. Trade and other receivables 30 30 31 December June June 2007 2006 2006 £000 £000 £000 Trade debtors 18,586 9,739 14,982 Prepayments and accrued income 1,992 2,010 1,949 Total trade and other receivables 20,578 11,749 16,931 17. Cash and cash equivalents 30 30 31 June June December 2007 2006 2006 000£ £000 £000 Cash at bank and in hand 140,169 164,989 112,206 Cash on short term deposit 4,623 17,243 26,253 Total cash and cash equivalents 144,792 129,449 191,242

Cash and cash equivalents includes cash in hand, deposits held at call with banks, and other short-term deposits with original maturities of three months or less.

#### 12 Financial liabilities

10.	r manciai nabiilles			
		30	30	31
		June	June	December
		2007	2006	2006
		£000	£000	£000
Interest	t bearing bank loans	<u> </u>	-	

The Group's undrawn £30m debt facility is an unsecured revolving credit arrangement. Interest is charged on amounts drawn down based on LIBOR plus a margin. Funds continue to be available under the facility, which expires in 2008.

19. Deferred income tax			
	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
	2000	2000	2000
Liability brought forward at start of period	981	3,550	3,550
Movement in period – through income statement	(1,177)	(2,646)	(1,162)
Movement in period – through equity	` (158)	-	(1,407)
(Asset) / liability carried forward at end of period	(354)	904	981
The net balance provided at the end of the per	iod is analysed	as follows:	
	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
Tax treatment of Lloyd's Syndicates	510	1,170	1,936
Tax treatment of share scheme charges	(1,014)	315	(853)
Capital allowances	150		149
Other differences	150	(392)	
Other differences		(189)	(251)
Deferred tax (asset) / liability at end of period	(354)	904	981
Describe tax (access, r mapmy at one of period	(88.)		30.
20. Trade and other payables			
' '	30	30	31
	June	June	December
	2007	2006	
		2000	ZUUD
			2006 £000
	£000	£000	£000
Trade pavables	£000	£000	£000
Trade payables Amounts owed to co-insurers and reinsurers	£000 3,940	£000 3,516	£000 4,601
Amounts owed to co-insurers and reinsurers	£000 3,940 132,910	£000 3,516 111,502	£000 4,601 124,238
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months	£000 3,940 132,910 653	£000 3,516 111,502 1,796	£000 4,601 124,238 1,337
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months	£000 3,940 132,910 653 28	£000 3,516 111,502 1,796 450	£000 4,601 124,238 1,337 61
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities	£000 3,940 132,910 653 28 7,571	£000 3,516 111,502 1,796 450 4,809	£000 4,601 124,238 1,337 61 4,742
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables	£000 3,940 132,910 653 28 7,571 17,261	£000 3,516 111,502 1,796 450 4,809 11,023	£000 4,601 124,238 1,337 61 4,742 13,708
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities	£000 3,940 132,910 653 28 7,571	£000 3,516 111,502 1,796 450 4,809	£000 4,601 124,238 1,337 61 4,742
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables	£000 3,940 132,910 653 28 7,571 17,261	£000 3,516 111,502 1,796 450 4,809 11,023	£000 4,601 124,238 1,337 61 4,742 13,708
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below)	£000 3,940 132,910 653 28 7,571 17,261 72,111	£000 3,516 111,502 1,796 450 4,809 11,023 67,154	£000 4,601 124,238 1,337 61 4,742 13,708 66,450
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below)	£000 3,940 132,910 653 28 7,571 17,261 72,111	£000 3,516 111,502 1,796 450 4,809 11,023 67,154	£000 4,601 124,238 1,337 61 4,742 13,708 66,450
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below) Total trade and other payables	£000 3,940 132,910 653 28 7,571 17,261 72,111	£000 3,516 111,502 1,796 450 4,809 11,023 67,154	£000 4,601 124,238 1,337 61 4,742 13,708 66,450
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below) Total trade and other payables	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474	£000 3,516 111,502 1,796 450 4,809 11,023 67,154	£000 4,601 124,238 1,337 61 4,742 13,708 66,450 215,137
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below) Total trade and other payables	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250  30 June	£000 4,601 124,238 1,337 61 4,742 13,708 66,450 215,137
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below) Total trade and other payables	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474  30 June	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250	£000  4,601 124,238 1,337 61 4,742 13,708 66,450  215,137  31 December
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below)  Total trade and other payables  Analysis of accruals and deferred income:	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474  30 June 2007 £000	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250  30 June 2006 £000	£000  4,601 124,238 1,337 61 4,742 13,708 66,450  215,137  31 December 2006 £000
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below) Total trade and other payables	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474  30 June 2007	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250  30 June 2006	£000  4,601 124,238 1,337 61 4,742 13,708 66,450  215,137  31 December 2006
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below)  Total trade and other payables  Analysis of accruals and deferred income:	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474  30 June 2007 £000	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250  30 June 2006 £000	£000  4,601 124,238 1,337 61 4,742 13,708 66,450  215,137  31 December 2006 £000
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below)  Total trade and other payables  Analysis of accruals and deferred income:  Premium receivable in advance of policy inception	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474  30 June 2007 £000  36,180	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250  30 June 2006 £000  33,644	£000  4,601 124,238 1,337 61 4,742 13,708 66,450  215,137  31 December 2006 £000  31,772
Amounts owed to co-insurers and reinsurers Finance leases due within 12 months Finance leases due after 12 months Other taxation and social security liabilities Other payables Accruals and deferred income (see below)  Total trade and other payables  Analysis of accruals and deferred income:  Premium receivable in advance of policy inception Accrued expenses	£000  3,940 132,910 653 28 7,571 17,261 72,111  234,474  30 June 2007 £000  36,180 26,356	£000  3,516 111,502 1,796 450 4,809 11,023 67,154  200,250  30 June 2006 £000  33,644 24,949	£000  4,601 124,238 1,337 61 4,742 13,708 66,450  215,137  31 December 2006 £000  31,772 25,456

Analysis of finance lease liabilities:

	Minimum lease	At 30 Interest	June 2007 Principal	Minimum lease	At 3 Interest	0 June 2006 Principal
	payments £000	£000	£000	payments £000	£000	£000
Less than one year Between one and five	690	37	653	1,879	83	1,796
years	32	4	28	455	5	450
	722	41	681	2,334	88	2,246
				Minimum lease	At 31 Dec Interest	cember 2006 Principal
				payments £000	£000	£000
Less than one year Between one and five ye	ears			1,383 63	46 2	1,337 61
				1,446	48	1,398
21. Share capit	al					
				30 June	30 June D	31 December
				2007	2006	2006
Authorised:				£000	£000	£000
500,000,000 ordinary s	shares of 0.1p			500	500	500
Issued, called up and	I fully paid:					
262,375,407 ordinary s				262	-	-
261,186,599 ordinary s 260,720,271 ordinary s				-	- 261	261 
				262	261	261

During the first half of 2007, 1,188,808 new ordinary shares of 0.1p were issued to the trusts administering the Group's share schemes.

224,808 of these were issued to the Admiral Group Share Incentive Plan Trust for the purposes of this share scheme. These shares are entitled to receive dividends.

964,000 shares were issued to the Admiral Group Employee Benefit Trust for the purposes of the Admiral Group Senior Executive Restricted Share Plan (also known as the Unapproved Free Share Scheme). The Trustees have waived the right to dividend payments, other than to the extent of 0.001p per share, unless and to the extent otherwise directed by the Company from time to time. Rights to dividends have now been waived on a total of 2,327,000 ordinary shares in issue.

#### Staff share schemes:

Analysis of share scheme costs (per income statement):

	30	30	31
	June	June	December
	2007	2006	2006
	£000	£000	£000
SIP charge	609	217	495
UFSS charge	846	203	438
Total share scheme charges	1,455	420	933

#### Number of free share awards committed at 30 June 2007:

	Awards outstanding	Vesting date
SIP H1 05 scheme SIP H2 05 scheme SIP H1 06 scheme SIP H2 06 scheme SIP H1 07 scheme UFSS 2005 scheme UFSS 2006 scheme – 1 <sup>st</sup> Award UFSS 2006 scheme – 2 <sup>nd</sup> Award UFSS 2007 scheme	581,565 330,306 316,328 274,000 340,000 685,000 604,187 77,248 964,000	September 2008 March 2009 September 2009 April 2010 September 2010 June 2008 April 2009 September 2009 April 2010
Total awards committed	4,172,634	

This reflects the maximum number of awards expected to vest before accounting for staff attrition. Of the 4,172,634 share awards outstanding above, 3,832,634 have been issued to the trusts administering the schemes, and are included in the issued share capital figures above.

# 22. Analysis of movements in capital and reserves

	Share capital	Share premium account £000	Capital redemption reserve £000	Foreign exchange reserve £000	Retained profit and loss £000	Total equity £000
At 1 January 2006	260	13,145	17	-	167,990	181,412
Retained profit for the period Dividends Issues of share capital Share scheme charges	- - 1 -	- - - -	- - -	- - - -	48,093 (38,666) - 1,200	48,093 (38,667) 1 1,201
As at 30 June 2006	261	13,145	17		178,617	192,040
At 1 January 2006	260	13,145	17	-	167,990	181,412
Retained profit for the period Dividends	- -	-	-	- -	103,722 (70,104)	103,722 (70,104)
Issues of share capital Currency translation differences Share scheme charges	1 - -	- - -	-	(50)	- - 2,667	1 (50) 2,667
Deferred tax credit on share scheme charges	-	-	-	-	1,407	1,407
As at 31 December 2006	261	13,145	17	(50)	205,682	219,055
Retained profit for the period Dividends Issues of share capital	- - 1	-	-	-	60,220 (62,412)	60,220 (62,412)
Currency translation differences Share scheme charges Deferred tax credit on share scheme	- -	-	-	23	- 2,542	23 2,542
charges	-	-	-	-	158	158
As at 30 June 2007	262	13,145	17	(27)	206,190	219,587

### 23. Financial commitments

The Group was committed to total minimum obligations under operating leases on land and buildings as follows:

•	30	30	31
	June	June	December
Operating leases expiring:	2007	2006	2006
	£000	£000	£000
Within one years	-	-	-
Within two to five years	1,997	-	-
Over five years	28,520	23,647	33,425
Total commitments	30,517	23,647	33,425

In addition, the Group had contracted to spend the following on property, plant and equipment at the end of each period:

	30	30	31
	June	June	December
	2007	2006	2005
	£000	£000	£000
Expenditure contracted to	226	1,021	1,539

#### **Independent review report to Admiral Group plc**

#### Introduction

We have been engaged by the Company to review the financial information for the six months ended 30 June 2006, which comprise the Group Income Statement, the Group Balance Sheet, the Group statement of recognised income and expense, the Group cash flow statement and the related notes. We have read the other information contained in the interim report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the company in accordance with the terms of our engagement to assist the Company in meeting the requirements of the Listing Rules of the Financial Services Authority. Our review has been undertaken so that we might state to the Company those matters we are required to state to it in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company for our review work, for this report, or for the conclusions we have reached.

#### Directors' responsibilities

The interim report, including the financial information contained therein, is the responsibility of and has been approved by the directors. The directors are responsible for preparing the interim report in accordance with the Listing Rules of the Financial Services Authority which require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceding annual financial statements except where any changes, and the reasons for them, are disclosed.

#### **Review work performed**

We conducted our review in accordance with guidance contained in Bulletin 1999/4 Review of interim financial information issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit performed in accordance with International Standards on Auditing (UK and Ireland) and therefore provides a lower level of assurance than an audit. Accordingly, we do not express an audit opinion on the financial information.

#### Review conclusion

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 30 June 2007.

KPMG Audit plc, Cardiff, 3 September 2007

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